# Major transport infrastructure projects and effective impact assessment

### **Project Reflections**



Rob Hannaby - Environment and Urban Design Manager, NZTA

Patrick Kelly - Principal Project Manager, NZTA

Paula Brosnahan - Legal Manager, Further North / Partner, Chapman Tripp

Andrea Rickard - Senior Technical Director, Beca

Chris Meale - Project Director City Rail Link, Auckland Transport













### What we cover

Overview of Transport Agency processes and requirements

The reality in practice

Contrasting approaches: TG and P2W

Assessing and consenting the City Rail Link

**Discussion** 

Rob Hannaby

Patrick Kelly

Andrea Rickard & Paula Brosnahan

Chris Meale

All













## An Overview of NZ Transport Agency Processes and Requirements



Rob Hannaby Environment and Urban Design Manager NZ Transport Agency



### **NZ Transport Agency**

## Creating transport solutions for a thriving New Zealand

Achieved through 4 core business functions:

- Planning land transport networks
- > Investing in land transport
- Managing the state highway network
- Providing access to and use of the land transport system



### **Transport Sector Desired Outcomes**





### State Highway Group Goal

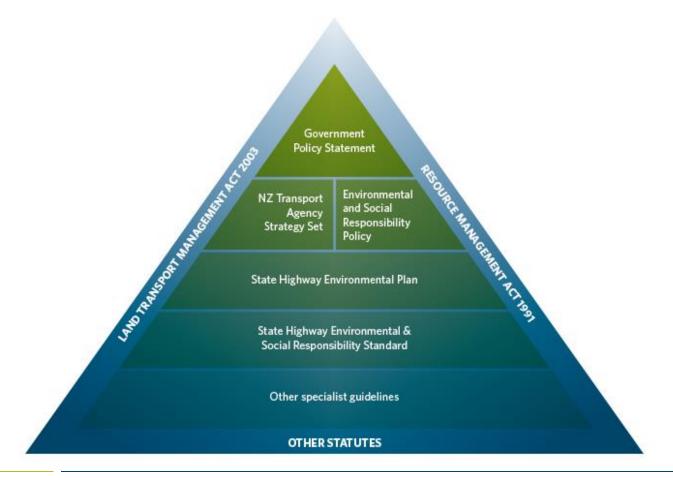
### Deliver highway solutions for customers



#### Link to sector outcomes:

- Efficient Delivers the right infrastructure and services to the right level at the best cost
- Safe and Responsible reduces the harms from transport

## **Environmental and Social Responsibility Legislative and Policy Context**





### **Environmental and Social Responsibility Policy**

http://www.nzta.govt.nz/resources/environmental-and-social-responsibility-manual/docs/environmental-and-social-responsibility-policy.pdf



#### POLICY / ENVIRONMENTAL AND SOCIAL RESPONSIBILITY

Section 96(1)(a) of the Land Transport Management Act requires that the NZTA exhibit a sense of social and environmental responsibility. We promote an accessible and safe transport system that contributes positively to New Zeaband's economic, social and environmental welfare, and we are committed to acting in an environmentally and socially responsible manner.

We are committed to: protecting and enhancing the natural, cultural and built environment, enhancing the quality of life for New Zealanders by improving community livability including land transport safely, taking appropriate account of the principles of the Treaty of Waltangt, providing meaningful and transparent engagement with stakeholders, customers and the general public and providing customer focused services that are fair, trusted and efficient.

To implement our policy we will:

- > promote the safe and efficient movement of goods and people in a manner that avoids, to the extent reasonable in the circumstances, adverse environmental and social impacts
- continuously improve performance in the management of environmental and social impacts
- > Integrate good urban design into all our activities
- work to improve our knowledge and understanding of the extent and condition of New Zealand's environmental and cultural heritage assets
- maintain and improve opportunities for M\u00e3ori to contribute to our decision-making processes
- actively and meaningfully engage with affected and interested persons and organisations
- Identify and comply with all relevant environmental and social legislation and regulations
- seek whole-of-life value for money by taking into account environmental and social costs and benefits when procuring goods and services
- provide our employees with the skills, awareness and leadership to achieve environmental and social objectives.

We have described aspects of our approach in more detail, including our Environmental Plan that guides the Highways and Network Operations Group and our action plan for the New Zealand Urban Design Protocol, to which we are a signatory. To implement the policy we will:

"Continuously improve performance in the management of environmental and social impacts".



### State Highway Environmental Plan

http://www.nzta.govt.nz/resources/environmental-plan/docs/environmental-plan.pdf

## State highway environmental plan: improving environmental sustainability and public health in New Zealand

Our environmental plan sets out our strategic environmental and social vision to enable us to set specifications and standards for our contractors undertaking roading works. The plan is also available to help and guide other land transport operators. Published: June 2008





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### **Transport Planning & Project Development**





- The Strategic Case presents a shared understanding of the scale of problems and the benefits and outcomes sought.
- The Programme Business Case identifies an optimal mix of alternatives and options that might be delivered by multiple parties over a period of time.
- The Indicative Business Case assesses the best option(s) and recommends a preferred way forward.
- 4. The Detailed Business Case provides a detailed assessment of the option(s) brought forward from the indicative business case including as assessment of the option(s) against outcomes sought; the impacts; the costs and any risks and uncertainties.



STRATEGIC CASE

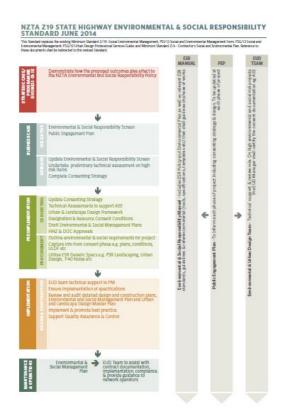
PROGRAMME BUSINESS CASE INDICATIVE BUSINESS CASE DETAILED BUSINESS CASE PRE-IMPLEMENTATION / IMPLEMENTATION

POST IMPLEMENTATION



## **Environmental and Social Responsibility Standard**

http://hip.nzta.govt.nz/technical-information/social-and-environmental/environment-and-social-responsibility-standard



Guides Transport Agency state highway project / contract managers and their teams on how and where to implement the Agency's environmental and social, including urban design requirements, throughout the project life-cycle.



## **Environmental and Social Responsibility Screen**

http://hip.nzta.govt.nz/technical-information/social-and-environmental/environment-and-social-responsibility-screen



Purpose is to identify opportunities, inform the risk management process and ensure the environmental and social matters of a highway project have been addressed.



### **Consenting Strategy**



#### << Project Name>>

Consenting Strategy
www. December 2015

1 Purpose

Most NZ Transport Agency projects require statutory authorisations ranging from a relatively simple outline plan of works for projects which can be constructed under the authority of an existing designation, to obtaining multiple resource consents and designations for projects of national significance where the applications are lodged with the Environmental Protection authority.

The purpose of the consenting strategy is to outline what is required in order for the implementation strategy of the detailed business case to be considered for funding.

The key components of the consenting strategy are:

- · Identifying the projects consenting objectives
- The summary of the environmental and social responsibility technical reports that were required by the Environmental and Social Responsibility Screen at the Indicative Business Case
- The updated the Environment and Social Responsibility Screen from the Indicative Business Case based on the outcomes of any technical reports that were required and discussions with the NZTA subnect matter experts
- To identify the approvals required and why
- · To identify the approvals pathway and why
- . To scope the required level of technical assessments to support the applications, and
- · To Calculate the estimated statutory application costs and key mitigation areas

#### 2 Project Consenting Objectives

This section will state the consenting objectives for this project. These will likely be influenced by the other parts of the implementation Stratey. Eg. the programme for when construction is likely to commence, the purchase of property, the procurement method...

This section will also identify all the relevant planning documents for the project.

3 Updated Environmental and Social Responsibility Screen

In this section place the updated Environment and Social Responsibility Screen. This will help inform the level of technical assessment that will be required to seek the required statutory negrophia.

http://hip.nzta.govt.nz/technical-information/social-and-environmental/environment-and-social-responsibility-standard



### Impact Assessment Guidelines

http://hip.nzta.govt.nz/technical-information/social-and-environmental/national-standards-and-guidelines

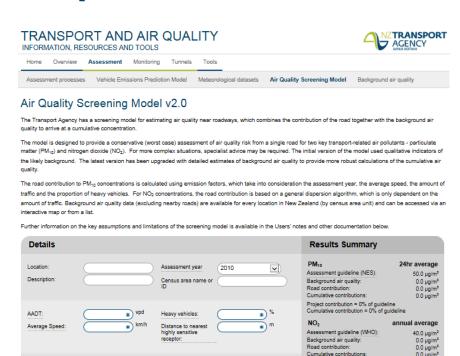


- Aligned with sector best practice and business case approach.
- To be used when developing and delivering improvements to the state highway network.





### **Impact Assessment Tools**



http://air.nzta.govt.nz/screeningmodel

Enter values for the background air quality in the area of interest. These values can be determined either from

the interactive map or the following page.

Project contribution = 0% of guideline Cumulative contribution = 0% of guideline

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		calcula		alculator to gred	ict road-traffic	c noise in situ	ations without	complex logogra	ghy.	
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https://acoustics.nzta.govt.nz/roadnoise-calculator



NO<sub>2</sub> annual average:

### **Consents and Permits**

#### **Model Conditions**

#### Model conditions

It is not possible to prescribe a simplistic performance standard, such as a noise limit, to the NZS 6806 process or the results of the process. The BPO is determined by following the correct process and not by achieving an absolute limit. Recommended designation conditions that encapsulate the NZS 6806 process are shown below. The conditions provide certainty in the noise mitigation outcome to be provided, while allowing for development during normal detailed design processes.

#### Condition N1

For the purposes of Conditions [N2-N12] the following terms will have the following meanings:

- a) BPO means the Best Practicable Option.
- b) Building-Modification Mitigation has the same meaning as in NZS 6806:2010.
- c) Habitable Space has the same meaning as in NZS 6806:2010.
- d) Noise Assessment

#### OPTION 1 - Build now designation

- means the Road-traffic Noise Assessment Report [ref] submitted with the NOR.

#### OPTION 2 - Route protection designation

- means the Road-traffic Noise Assessment Report in accordance with condition [N2].
- e) Noise Criteria Categories means the groups of preference for time-averaged sound levels established in accordance with NZS 6806:2010 when determining the BPO mitigation option, ie Category A – primary noise criterion, Category B – secondary noise criterion and Category C – Internal noise criterion.
- NZS 6806:2010 means New Zealand Standard NZS 6806:2010 Acoustics Road-traffic noise – New and altered roads.
- g) PPFs

#### OPTION 1 - Build now designation

 means only the premises and facilities identified in green, orange or red in the Noise Assessment.

#### OPTION 2 - Route protection designation

- has the same meaning as in NZS 6806:2010 for the purpose of the preparation of the Noise Assessment. Once a Noise Assessment has been prepared in accordance with Condition [NZ], PPFs means only the premises and facilities identified in green, orange or red in the Noise Assessment.
- h) Structural Mitigation has the same meaning as in NZS 6806:2010.



### **Environmental Asset Design Guidelines**

http://hip.nzta.govt.nz/technical-information/social-and-environmental/national-standards-and-guidelines



Contain recommended good practice suitable for use on state highways and become legally binding when invoked in contract documents.



### **Environmental Specifications**

http://www.nzta.govt.nz/resources/results.html?catid=330



#### NZTA P39 Standard Specification for Highway Landscape Treatments

#### 1.0 Introduction

#### 1.1 Scope of the Specification

To achieve consistency and quality in the delivery of highway landscape treatments the following standard specification sets out the minimum standards for all highway landscape projects. This baseline landscape specification sets the required performance standards, quality and workmanship for highway landscape treatments which are generally part of all highway projects.



NZTA P40: 2014

#### SPECIFICATION FOR NOISE MITIGATION

#### SCOPE

This specification covers the design, construction, documentation and post-construction review of state highway road-traffic noise mitigation. This specification applies to state highway asset improvement projects. This specification does not cover construction noise mitigation.

#### Noise mitigation is:

- j. Structural mitigation (noise barriers and low-noise road surfaces), and
- Building-modification mitigation (acoustic treatment of buildings),

as defined in NZS 6806:2010 Acoustics - Road-traffic noise - New and altered roads (NZS 6806). A noise barrier can be a noise wall, noise bund or a combination of both.



### **Environmental and Social Management Plans**

http://www.nzta.govt.nz/network/operating/sustainably/plans.html

Guideline for preparing an Environmental and Social Management Plan

© NZ Transport Agency www.nzta.govt.nz Version 1: April 2014 ISBN 978-0-478-41934-4 (online)



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- Requirement for all contracts
- Establishes the environmental management system between suppliers and the Transport Agency
- Sets out accountability to achieve legislative compliance



### **Environmental and Social Management Plans**

#### e-Learning Course



### **Coming Soon**

We have developed this course to help you prepare an Environmental and Social Management Plan (ESMP). We may also require sub-management plans (e.g. erosion and sediment control, construction noise) if your activities carry a higher environmental risk. These plans are required to make sure you meet our legal obligations and manage risk.

We have structured the course in sections, beginning with an overview of the ESMP requirements. The subsequent sections will outline key environmental and social aspects that you will need to consider in your overall management plan framework.

It should take you about one and a half hours to complete. Rollover the images to see what you'll learn.

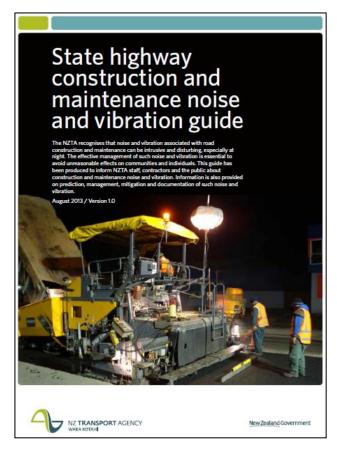




MENU

HOME

### **Construction Environmental Management**



http://www.nzta.govt.nz/resources/shconstruction-maintenance-noise/ Erosion and Sediment Control Guidelines for State Highway Infrastructure

Construction Stormwater Management

© NZ Transport Agency www.nzta.govt.nz September 2014 ISBN 978-0-478-41973-3 (online)



New Zealand Government

http://www.nzta.govt.nz/resources/erosion-sediment-control/erosion-sediment.html



### **Independent Professional Advisors**

#### 5.12 Environmental and Social Responsibility Advisors

The Transport Agency is seeking one or more professional advisor(s) in each of the following environmental and social responsibility disciplines:

- · Resource management planning
- · Environmental management systems
- Social impact
- Public engagement
- Drainage and stormwater
- · Water quality
- Coastal processes
- Ecology terrestrial
- Ecology freshwater
- Ecology coastal
- · Erosion and sediment control
- Contaminated land
- · Air quality
- · Air quality monitoring
- Noise and vibration
- Noise and vibration monitoring
- Archaeology
- · Built heritage
- Urban design
- Landscape architecture
- Structures architecture

### Contract for Professional Services

Independent Professional Advisors 2014-2017 Contract Number: NO 14-960

Between The NZ Transport Agency and the Consultant

The Consultant | [insert within signing set]
Address | [insert within signing set]

Set No. | [insert within signing set]

Advisors (other than air quality monitoring and noise & vibration monitoring advisors) may be required to:

- Make, or peer review, assessments of environmental and social effects, including any required research, surveying, modelling, prediction, analysis and reporting; confirm assessments are in accordance with Transport Agency standards; and present expert evidence.
- Investigate state highway environmental and social issues and liaise with stakeholders.
- Design, procure and manage Transport Agency environmental and social assets.
- Provide advice on: strategic planning matters, national and regional Resource Management Act plan provisions, plan reviews and changes and, structure plans as they relate to the management of the state highway network.
- Develop Transport Agency policy, standards, guidance, templates and tools.
- Conduct training for Transport Agency staff and other stakeholders.
- Audit Transport Agency contractors in the implementation of environmental and social responsibility standards.

Air quality monitoring and noise & vibration monitoring advisors may be required to:

 Conduct surveys, collate analyse and report results; manage data in accordance with Transport Agency standards and requirements.



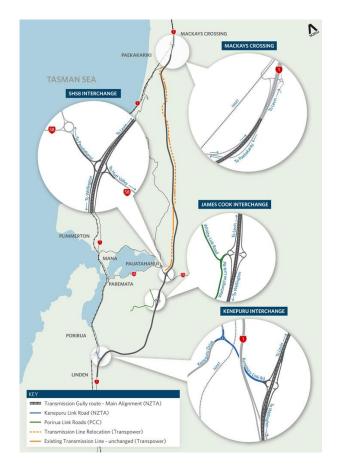
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### The Reality in Practice



Ara Tūhono: Pūhoi to Warkworth



**Transmission Gully** 



### Ara Tūhono: Pūhoi to Warkworth

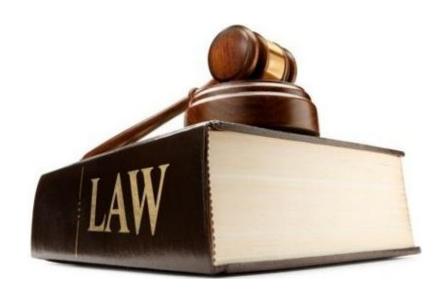
An evolution in consenting major infrastructure projects





### Why an alliance?

Particularly... why did the Transport Agency go for an alliance with lawyers?









### **Transmission Gully**

27km alignment

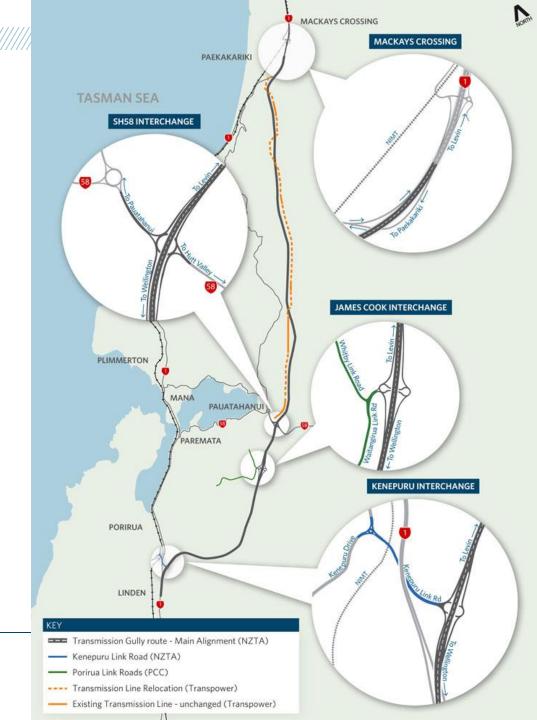
4 interchanges

5 Councils

3 applicants

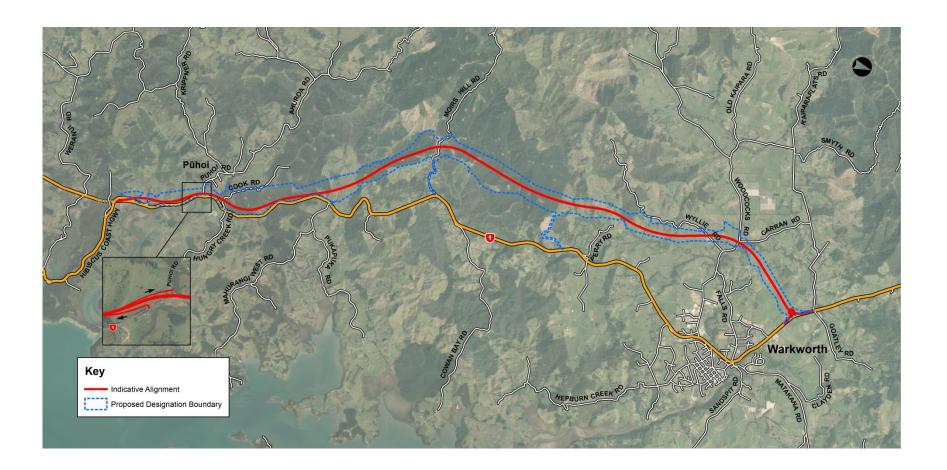
Plan Change, then consenting

Construction starts 2015





### Ara Tūhono - Pūhoi to Warkworth









## The role of the planner

#### **Transmission Gully**

- Consenting strategy (with legal)
- NoR boundaries & property
- Inputs to design
- Review specialist reports for consistency
- AEE preparation
- Conditions approach & drafting
- Consultation & engagement
- Expert witness

- Generally the same as TG, but ...
- Free range with s88(2)/Sch 4
  - "...an assessment of environmental effects in such detail as corresponds with the scale and significance of the effects..."
- Constantly questioning whether something is necessary:
  - assessment reports
  - "standard" conditions
  - mitigation









## The role of specialists

#### Transmission Gully

- Area specific assessments
- Identifying effects
- Opportunities to avoid effects
- Ideas for mitigation
- Outcomes for conditions
- Understand interrelationships
- Evidence
- Engagement / Consultation

- Generally the same as TG, but also ...
- Identifying what needs to be pinned down, and where flexibility can occur
- Collaborating with other experts to set the "envelope of effects"
- Vital: pushing back when asked "is this necessary"?









## The role of the lawyer

#### **Transmission Gully**

- Overall Case Strategy
- Consenting Strategy
- Conditions approach
- Hearing Strategy & Preparation
- Strategy for evidence
- Structure of hearing

- Generally the same as TG, but ...
- Very early involvement :
  - start with consent strategy
  - is this necessary to pass the statutory tests?
  - identifying risks (and nonrisks)
- Ensuring robustness of assessment and conditions (incl readability and workability)
- Smooth transition to hearing preparation







### The role of a consenting strategy

#### **Transmission Gully**

- Early strategy informed Plan Change
- Approach to 5 Councils
- Role of each of 3 applicants
- Structure and focus for specialist reports
- Informed AEE and conditions development

- The basis for savings of time and cost
- Focussed on the statutory requirements: is this necessary to pass the statutory tests?
- Particularly critical to getting the team on board for "doing things differently"







### The role of conditions

#### **Transmission Gully**

- Approach developed early
- Sets out scope of the applications
- Identifies specific issues by District
- Integral to effects assessment
- Sets up the Adaptive Management framework

- Start early
- Outcome-driven
  - standards for the "what", but
  - flexibility for the "how"
- Start from scratch: is this necessary to address environmental effects?
  - If no, deleted from draft
- Remember the audience: clarity is key





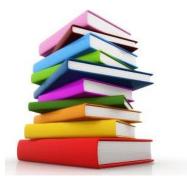


## The role of Management Plans

#### **Transmission Gully**

- Strong Management Plan Framework
- Submitting some draft plans
- Influences conditions structure
- "Case law" around role of management plans

- No draft plans lodged with application
- Role of plans to cover the "how", not the "what"
- Plans often required by contract as well as conditions











### **Thanks**

## QUESTIONS?

